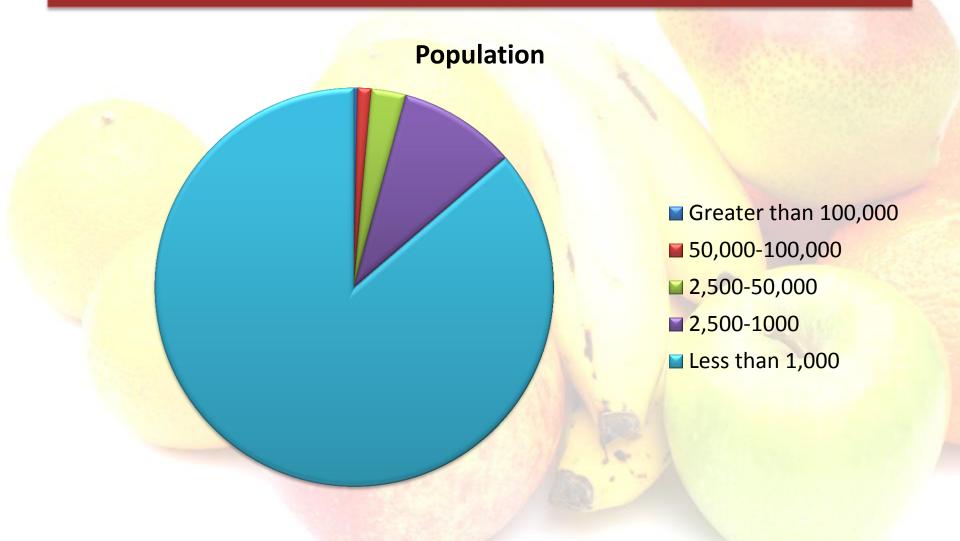
North Dakota Rural Grocery Initiative

Kansas Rural Grocery Summit June 7, 2016 Lori Capouch, Rural development director ND Association of Rural Electric Cooperatives

North Dakota is RURAL!



Our survey – the beginning

- Modeled after Kansas State University's study
- Modified slightly to fit our state

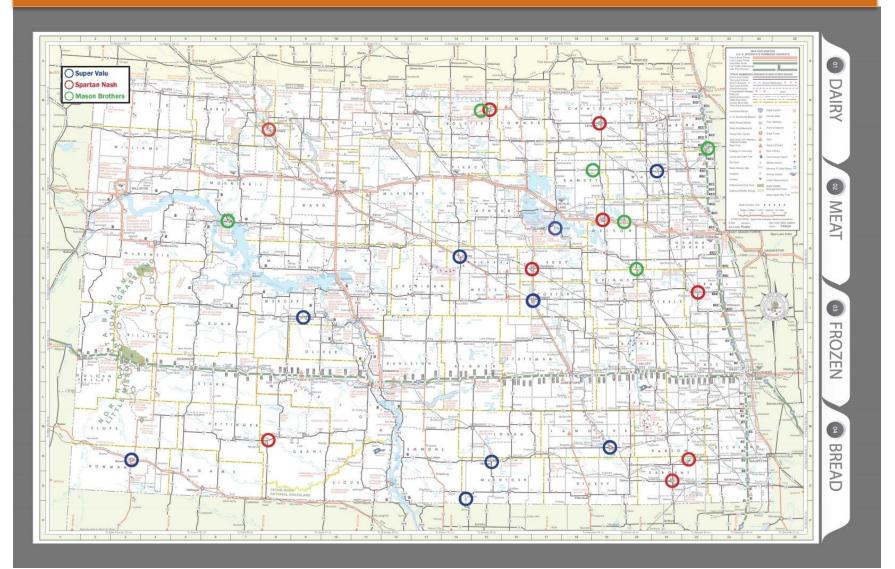
Very rural

- Findings presented challenges in affordability and availability.
 - Bread
 - Milk
 - Fresh meat cuts
 - Big box store suppliers

Minimum purchasing requirements

- Several tiers of suppliers
- Suppliers set minimums, typically the higher the minimum, the lower the price.
- As stores' buying power decreases, they typically move to the next tier supplier and subsequently pay a slightly higher price for product

Primary Suppliers



Our next step

- Transportation pre-feasibility study.
- To help us make informed decisions related to changes in the way goods are distributed.

1. Aggregate Data

- Second survey
- Use to map routes, volumes and product type into a geospatial mapping system
- Identify regions that could logically collectively purchase together.
- Identify smaller, collaborative partnerships for purchasing.

2. Suppliers

- Could use data to develop new approaches for effective, affordable delivery.
- Non-traditional retailers are competing for market share against ever growing nontraditional retailers

ND Rural Grocery Initiative: Distribution Facts

% of U.S. Grocery Retailers

42%

58%

Non Traditional
Traditional

Source: Supermarket News

ND Rural Grocery Initiative: U.S. Grocery Sales by Walmart

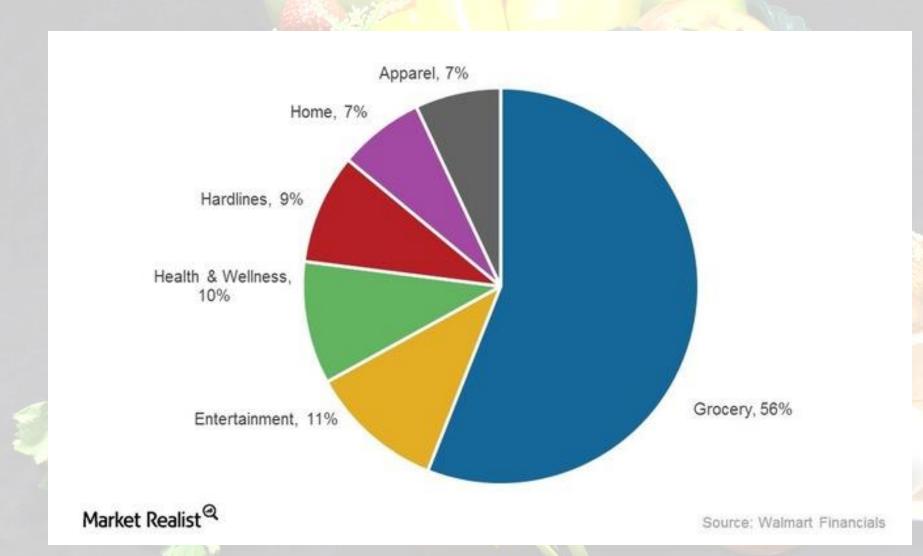
% of U.S. Grocery Sales

25%

Walmart All Others

75%

ND Rural Grocery Initiative: Walmart U.S. Sales Segments - \$473 billion



Suppliers focus

- One Customer One Truck One Product = Efficiency
- # Drops per Truck The Fewer the Better
- \$/Mile Goal Fewer Miles Full Trucks Fewer Drops





3. Other options

- 1. Regional warehouses on major highways
 - Partner with local food hub development
- 2. CHS purchasing cooperative
- 3. Become members of or develop a retailers cooperative
- 4. U.S. Postal Service
- 5. Public-Private partnerships

In summary

- 1. Aggregate data
- 2. Determine whether there is anticipated growth
- 3. Identify other partners
- 4. Define geospatial model considering factors such as perishability, volumes & historical restocking
- Conduct analysis to gain insight into the current flow & potential gains under selected scenarios
- 6. Produce visualization output in maps.
- 7. Present findings to potential partners.

On behalf of the North Dakota Rural Grocery Initiative



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For more information on the North Dakota Rural Grocery Initiative: <u>www.ndarec.com</u> – select the Rural Development tab